

	Board: Amanda Burnside – departed 12.20pm (AB) / Shahina Johnson-		
	arrived II.45am (SJ)/John Mortimer (JM) / Vic O'Brien (VO) / Peter		
	Wragg (PW)		
	Advisors: Dr Carlton Brand (CB) / John Gilbert (JG)		
	Observers: Garry Perkins (GP) / Fleur de Rhé-Philipe (FdRP)		
A44000 do 00	Secretariat: Paddy Bradley (PB) / Sally Burnett (SB) / Alistair Cunningham (AC)		
Attendees	/ Andy Evans (AE)		
	Others: Ian Durston (ID) / Vanessa Joseph (VJ) / Colette Mallon (CM) / Debby		
	Skellern (DS)		
	Guests: Sam Howell and Laura Jones of Swindon Borough Council / Rob		
	Murphy, Wiltshire Council (RM) / Yvonne Elsorougi (YE), BEIS / Stephen		
	Hitchcock – representing Col James Coote DSO OBE		
	Col James Coote DSO OBE / George Gill / Parvis Khansari / Simon Patten /		
Apologies	David Renard / Marc Richard / Adam Schallamach / Baroness Scott of Bybrook		
	OBE / Leanne Sykes		
Chairman	John Mortimer (JM)		
Minutes	Deborah House (DKH)		
Venue	Committee Room 6, Civic Offices, Euclid Street, Swindon		
Start time	9.30am		
Finish time	12.30pm		

Item	Summary of Issues Discussed and Decisions – Part I	Deadline					
32	Welcome and Introductions, Conflicts of Interest						
	The Acting Chair welcomed all those present to the meeting, in particular Sam Howell and Laura Jones from Swindon Borough Council who would be presenting on the New Eastern Villages, Rob Murphy of Wiltshire Council, who would be presenting the Outline Business Case for Junction 17 of the M4, Amanda Newbery and Robin McGowan from Salisbury Business Improvement District in the public gallery, Stephen Hitchcock representing Col James Coote and Yvonne Elsorougi from BEIS. Apologies were noted. JM advised that YE would shortly be leaving the Civil Service and Jonathan Eddy would be providing temporary cover until a replacement was found. JM thanked YE for her support and advice during her placement.						
	 Conflicts of Interest AB declared a general interest due to potential involvement in items where Wiltshire College might receive funding from LGF3; and Local Authorities declared a general interest in skills provision. 						
33	Board Minutes, Action Log, Chairman update, Chair recruitment update						
	The minutes of the meeting held on 14 September 2016 were presented for consideration and it was,						
	Resolved:						



To APPROVE and sign the minutes as a true and correct record with a minor spelling correction on Page 1.

Matters Arising

Assurance Framework

It had been intended to bring the Assurance Framework to the Board for approval at this meeting but owing to the fact that the amended guidance on Assurance Frameworks from BEIS had been delayed, but was now available, this item was deferred to the January Board Meeting. The 151 Officer was required to send a signed copy to the BEIS Principal Accountant in February 2017. This was agreed by the Board on the understanding that the Assurance Framework would be an agenda item for Board Meeting in January 2017.

Business Support Administrator

With the approval of the Board, the SWELP Director started the process of recruiting for a Business Support Administrator. I5 applications had been received, with a Task Orientated Interview being scheduled for Friday, 2 December 2016 for seven of the applicants. It was hoped the successful applicant would be in post for January 2017.

Programme Support

Recruitment for Programme Support was on hold until the results of LGF3 are known.

Annual Report

A working group had been set up including JM / AS / PB and VJ with views obtained also from MR.

ESIF

A letter had been received from Ministers which stated that contracts agreed up to the point of the UK leaving the EU would be honoured subject to Value for Money test and meeting UK Government priorities.

Higher Futures

A deep dive review was given at the Commissioning Group on 3 November 2016 interrogating the level of performance. The Commissioning Group received reassurance from the presentation, but decided to continue to monitor the programme. A further deep dive would be undertaken in six months when the result of the impact of the Apprenticeship Levy could be assessed, and then the report would be brought back to the Board. SBC expressed ongoing concern about the viability of the programme and its deviation from its original concept. It was explained that the MOD had changed the parameters of the project, with CTP now having oversight of Service Leavers two years before and two years after their departure from the Forces. This had impacted on potential learner numbers and the aim was now to target more businesses to compensate for the shortfall, with a reassessment of target figures. AB emphasised that the report should be discussed in the Skills & Talent Subgroup prior to the Board.

The Board considered the Action Log of Board activities up to 16

Jan 2017



	November 2016 and items were noted as follows:	
	 Presentation of New Eastern Villages on agenda; 	
	 Presentation of New Eastern Villages on agenda; The reallocation of the JI5 monies to Ultrafast Broadband, Swindon Museum and Art Gallery and the Salisbury Plain Heritage Centre was discussed. Highways England had made a public announcement about its funding of a larger scheme to develop JI5, also involving private sector contributions. Once the funding agreement between SBC and Highways England was signed, SBC would send a letter to the SWLEP indicating that the LGFI allocation of £3.7m was not required. This would enable the SWLEP Board to complete the reallocation as already agreed. 	
	Action : AE to ensure provision of formal letter.	Dec 2016
	The Swindon Museum and Art Gallery and Salisbury Plain Heritage Centre to provide details of the financial package once bids have been submitted for discussion at the Board.	
	Action: PB and PW to provide paper for January 2017 Board Meeting.	Jan 2017
	The Acting Chair updated the Board on his activities carried out since the last meeting. He had chaired the following meetings for: • the Rural Economy Sector Group;	
	 the Growth Hub Governance Group; Commissioning Group; and the Business Development Subgroup. 	
	 He also attended: the ESIF Advisory Committee; the South West LEPs meeting in Truro, which PB joined by telephone. SWLEP was working with the other LEPs in the region, but would also consider looking towards the East and the North owing to its geographical position. LEP Network event dinner which had been attended by three 	
	Secretaries of State, Dr Liam Fox, Sajid Javid and Greg Clark; and a meeting with St Modwen developers and Savills regarding the development of land adjacent to Junction 17 M4.	
34	Submitted questions	
	There were no submitted questions received.	
35	Papers for discussion	
	New Eastern Villages Presentation A detailed presentation on the progress of New Eastern Villages project was given by SH and LJ of SBC to the meeting. (See presentation attached.)	
	The Chairman thanked SH and LJ for their comprehensive coverage of the project and giving the Board an understanding of the variety and complexity of the issues.	
	Page 3 of 0	



Commissioning Group - Project Highlight Reports

The Board noted the receipt of the papers from the Commissioning Group and comments were made as follows:

- Groundworks have started at Porton Science Park. Although there have been several issues, including presence of high voltage cables and asbestos on site, there had been no impact on timings;
- Cycle tracks have been delivered on LGF Sustainable Transport;
- A350 dualling on track for May 2017. Outline Business Case was approved last year and the badger setts would be closed according to regulations;
- Initial stages of **Rapid Transit** completed and Business Case was being developed;
- M4 Junction 15 monies would be reallocated. (See above.)
- M4 Junction 16 contractors were on site and work was progressing;
- Corsham Mansion House was previously rated RED owing to slips in timescales but a Change Control Notification was approved at Commissioning Group. The planning application was due to be submitted shortly with a completion date of December 2017;
- Swindon Bus Exchange was rated AmberRed owing to the Compulsory Purchase Order (CPO) challenge undergoing judicial review. However, notification was received 23 November 2016 that the judge had refused the Judicial Review application and the project could proceed with a projected completion date of September 2019; and
- A350 Yarnbrook / West Ashton Relief Road was rated AmberRed because a planning application had been required for works to facilitate the movement of bats across the line of the proposed road. Owing to the type of bat in the area, there was a need for tunnels under the road and not high wire passages over it. Meetings had been held with Persimmon Homes to redesign the area and a Change Control Notification would be completed to work to a new schedule.

DfT Retained Schemes

DfT retains control over these schemes with funding being released when specific milestones are reached.

- New Eastern Villages' team had updated the Board on the project. (See attached presentation.)
- Meetings held with Network Rail in September regarding Chippenham Station went well, and the Outline Business case was now being developed.
- Although the outputs were below objectives, the Higher Futures
 Team was engaging with the Careers Transition Partnership (CTP)
 and MoD to address these challenges;



- Funding for the Careers and Enterprise Company programme comes via the Dept of Education. The programme was going well with 40 schools and colleges engaged and 34 advisors from businesses deployed; and
- Upgrading of the website portal for Growth Hub was underway with tender documentation issued.

GPIF

- Castledown had £2.54m of allocated funding, which it would be retained until such time as the loan monies are required back;
- Kimmerfields had also been affected by the CPO challenge. As this
 had now been resolved, the project could proceed;
- The Bath ASU project had experienced hold ups, but the agreement had been signed by Wiltshire Council and was with Bath ASU for signature; and
- Wichelstowe was in process.

The Delivery and Performance Team was thanked for the comprehensive report and the rigorous monitoring process was acknowledged. In order to retain the collective memory of changes to RAG ratings, future reports would reflect original timescales and when a project had been re-based.

36 Papers for approval

Finance Report

The Finance Report was discussed by the Board with particular attention to:

GPIF – The fund had £Im available for allocation. SWLEP was investigating how to engage with private businesses in order to increase wider involvement and intends to operate a pilot scheme using best practice from other LEPs and implement any lessons learnt from the scheme thus far. The process was regarded as being overly bureaucratic. So, the challenge was to make it more acceptable to private sector applicants, whilst still safeguarding public money.

LGF finance Summary – Forecast spend profiles of combined allocated LGF funds indicated it was likely that combined spend would run behind cumulative grant receipts during FY 16/17 and ahead of grant receipts during FY 17/18 and 18/19. It was agreed that 16/17 underspend would be allocated against Wiltshire Council Capital Projects and drawn back to the LGF fund in 17/18 and 18/19. A similar cash-flowing approach was proposed with Swindon Borough Council to address the forecast early spend in 17/18 on the Swindon Bus Exchange project.

General Accounts – PB was working with LS to amend financial reports to show not just the forecasting of spend but also the tracking of spend month by month. It was anticipated this would be available at the next meeting.

General Account Carry Forward – A forecast underspend of £230k was anticipated for the current financial year, which would be carried



forward.

The Board resolved:

To authorise the Commissioning Group to badge any unspent LGF grant against Wiltshire Council Capital projects as part of the closure of FY 16/17 accounts.

LGF Finance Summary

The diagrams within the paper demonstrated the underspend against profile for FY 15/16 and FY 16/17, whilst also showing the anticipated overspend against profile for FY 17/18, although some projects would require money earlier which would impact on profile. This would all be managed through cashflowing and re-profiling. A more detailed paper would be brought to the January Board Meeting detailing how the underspend is managed and re-profiling the figures.

Jan 2017

The Board resolved:

To approve in principal the approach outlined in this paper.

M4 Junction 17 Outline Business Case

RM presented the Outline Business Case to the Board. (See attached presentation.)

The Full Business Case would go to the Transport Subgroup in April 2017 followed by the Commissioning Group scheduled for 10 May 2017. Board approval would be sought at the Meeting scheduled for 25 May 2017.

Apr 2017 10/05/2017 25/05/2017

The Board resolved:

That the M4 Junction 17 project be taken to Full Business Case.

LGF3 and Autumn Statement update

The LGF3 and Autumn Statement was noted.

PB proposed that SWLEP should become more heavily involved in the National Infrastructure Commission for potential alternative funding such as Smart power and renewable energy sources and the Fast Growth Cities Network, Cambs-Oxford corridor, which SBC had asked to be extended through to Swindon. There were also opportunities within the Industrial Strategy Challenge Fund with Innovate UK (which is based in Swindon).

In his Statement, the Chancellor had made reference to his intended allocation of LGF3 funds to the South West (£191m) but not to the sums to be awarded to individual LEPs. SWLEP had received a confidential and informal indication of the award, which was significantly less than the value



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37 Papers for information

Subgroup Reports

Skills & Talent Subgroup

AB as Chair updated the Board. This subgroup had been longer established than the others. The group met on 23 November 2016 and will focus on its Action Plan and take on board the recommendations of the Post-16 Review.

• Transport Infrastructure Subgroup

RM updated the Board. AS (Chair) asked that a Board Member agreed to become subgroup Vice Chair. The next meeting of the group was scheduled for 7 December 2016 and would focus on the Rail Strategy up to 2036.

Digital Capability Subgroup

PB updated the Board. The subgroup was trying to assemble businesses within the digital sector that could feed into the overall strategy. It is from this strategy that the necessary actions of the group would become clearer.

Place Shaping Subgroup

VO as Chair updated the Board. A cultural offer is contained with the Place Shaping Subgroup. As such, it may be necessary to commission further work on the visitor economy. As a key government policy is to increase new house completions, self-build and custom build will be increasingly important to the overall plan. Unitary Authorities have a statutory obligation to maintain a list of people interested in self-build together with a list of available land for this purpose. VO suggested a report be prepared out as detailed.

The Board resolved:

To authorise the Chair of the Place-Shaping Subgroup to recommend to Swindon Borough Council and Wiltshire Council that they:

- i) review their call for housing sites processes to identify self-build and custom housebuilding site opportunities;
- ii) consider how they would promote sites for self-build and custom build; and
- iii) establish a target for custom build and self-build house production

A report will be brought back to the subgroup detailing any proposed changes to the process.

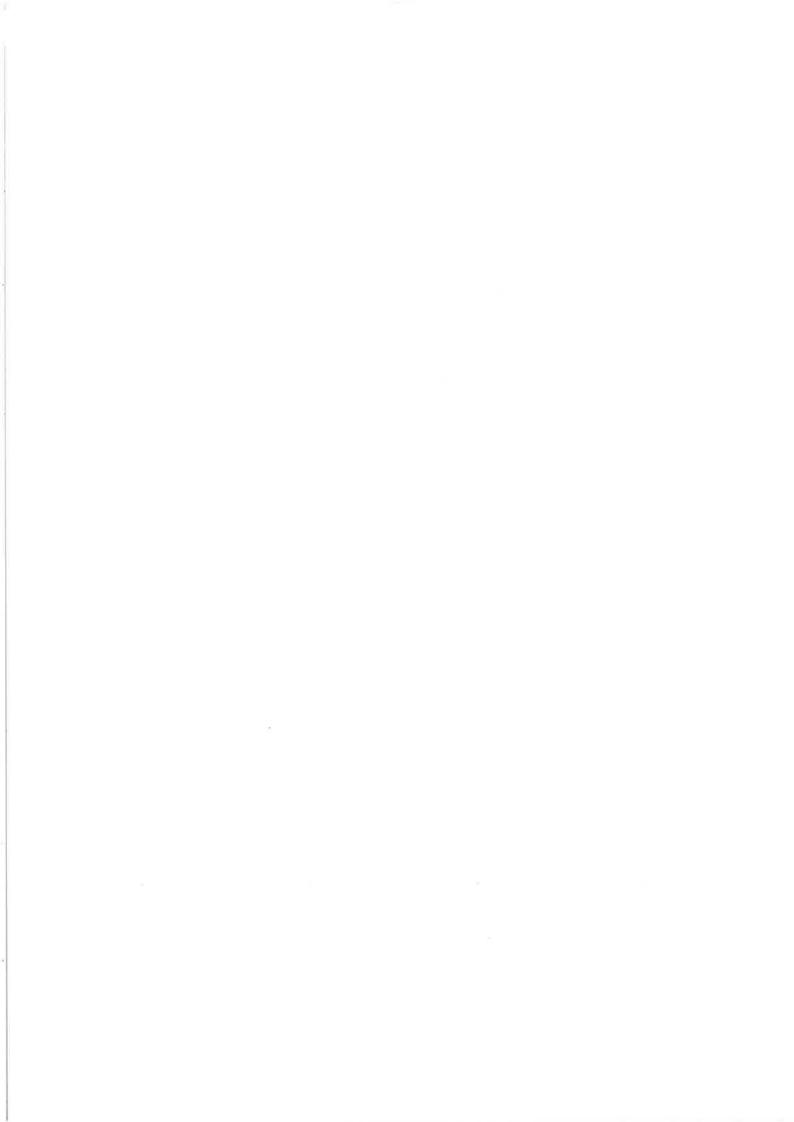


	 Business Development Subgroup JM as Chair updated the Board. Some of the workstreams such as, GPIF and Rural Economy Sector Group, were well developed, but not all. There was a need for increased links to the business community and with the Department of International Trade. The coordination of inward investment initiatives across the whole SWLEP area was an early priority. Marketing and Communications VJ updated the Board on progress, in particular with reference to the first stage of website improvement. A request was made to change the images on the website and access to UAs' image banks was offered. PW asked that website statistics be sent to Board Members for interest. Action: VJ to provide Board Members with analytics. An update was also given on the situation with regard to Chair recruitment. Two candidates were interviewed and the Board was asked to endorse the 	Ongoing
	appointment of John Mortimer as Chair. The Board resolved: To approve the recommendation that JM be appointed as Chair with immediate effect.	
	JM was congratulated on his appointment. He thanked Board Members for their support and confidence.	
38	Any Other Business and date of next Board Meeting	
	The next Board Meeting was scheduled for 25 January 2017 commencing at 9.30am.	
	Ceres Hall, The Corn Exchange, The Market Place, Devizes, SN10 1HS	
	Future Meetings:	
	Wednesday, 22 March 2016 Wiltshire College, Chippenham Campus, Cocklebury Road, SN15 3QD Thursday, 25 May 2016 Tidworth Garrison Theatre, St Andrew's Road, Tidworth, SP9 7EP Wednesday, 19 July 2016 Salisbury City Hall, Malthouse Lane, Salisbury, Wiltshire, SP2 7TU Wednesday, 20 September 2016 Nationwide Headquarters, Pipers Way, Swindon, SN3 1TA Wednesday, 29 November 2016 County Hall, Bythesea Road Trowbridge, BA14 8JN	
	Close of Meeting at 12.30pm	



Following lunch, there was a presentation by Swindon Museum and Art Gallery detailing proposals for a new building in the centre of Swindon, adjacent to the Wyvern Theatre

15.01.7



Swindon and Wiltshire Local Enterprise Partnership

New Eastern Villages (NEV) Update

24th November 2016

Andy Evans, Corporate Director of Economy, Regeneration & SkillsSamantha Howell, Strategic Allocations Planning Manager & NEV Programme LeadLaura Jones, NEV Programme Manager



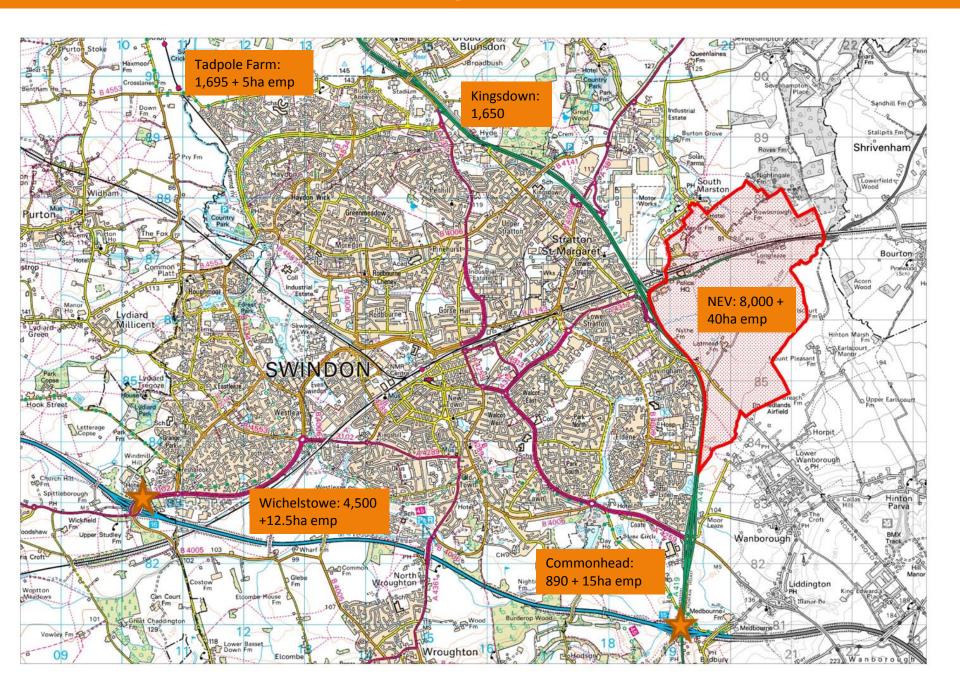




Structure of Presentation

- Strategic Context
- NEV Vision
- Update on SBC NEV Programme Governance
- Programme overview & risk management
- Current planning applications
- Local Growth Deal
- Update on Greenbridge Roundabout Improvement Scheme
- AOB

Strategic Context



Strategic Overview

- Strategic allocation in Adopted Local Plan
- Largest planned new greenfield urban extension in the country
- Strategic infrastructure (benefits Swindon & Wiltshire as a whole)
- 8,000 new homes
- 40 hectares employment
- District Centre and local centres/community hubs
- Health and leisure facilities
- New Secondary School
- New Primary schools /extension to South Marston school

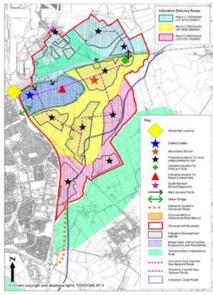




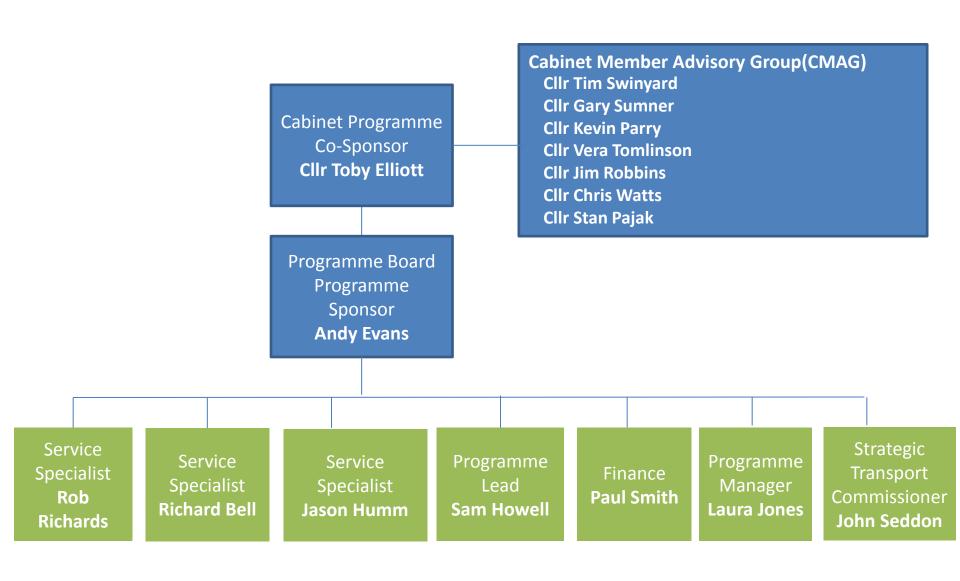
New Eastern Villages - Vision

A destination of choice for people to live, with high quality design and distinct communities, with good access to facilities and served by excellent infrastructure. A series of linked villages providing homes for all, with high quality education, leisure and community facilities built at the right time to create sustainable development.

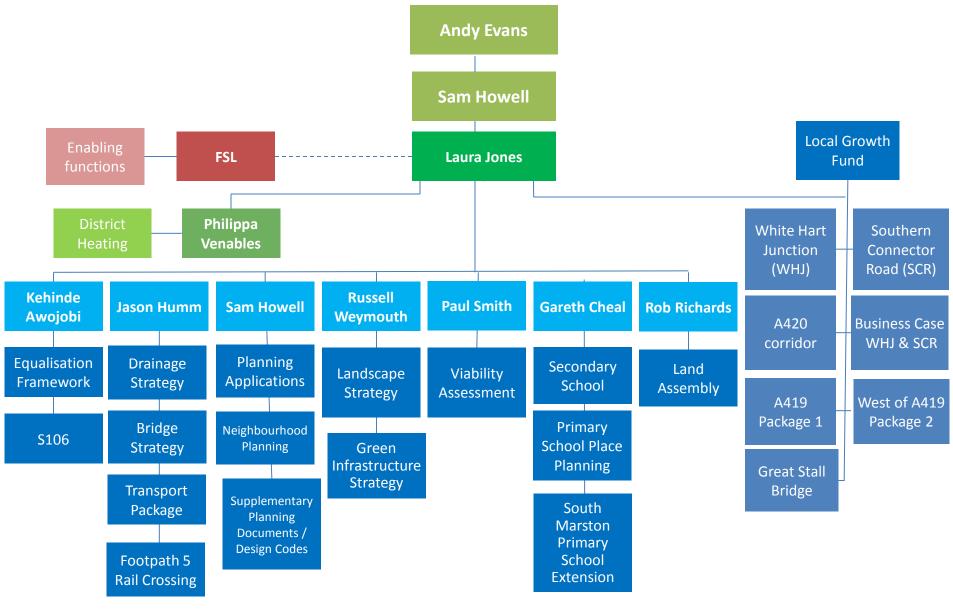




NEV Programme Governance



NEV Programme – Key Workstreams







Overall Programme Status	Current	Previous
White Hart Junction	G	/// b 8///
Southern Connector Road	G	
Great Stall Bridge	G	AG
A420	G	
West of A419 Package 2	G	G
Greenbridge Roundabout	///AG///	AG
SUDS Vision	///AG	AG
Bridge Strategy	R	R
Transport Package	AR //	AG
Footpath 5 Rail Crossing	G	G
	White Hart Junction Southern Connector Road Great Stall Bridge A420 West of A419 Package 2 Greenbridge Roundabout SUDS Vision Bridge Strategy Transport Package	White Hart Junction Southern Connector Road Great Stall Bridge G A420 G West of A419 Package 2 Greenbridge Roundabout SUDS Vision Bridge Strategy Transport Package





	Overall Programme Status	Current	Previous
	Master Plan	G	AG
	Planning Applications (North of A420)	///AG///	AG
Planning	Planning Applications (South of A420)	///AG	AG
	Supplementary Planning Documentation (SPD)	G	AG
	Landscape & Leisure	R	AG
Landscape	Green Infrastructure Strategy	///AG	N/A
-1	Primary Schools and Secondary Schools	R	G
Education	South Marston Primary School Extension	AR.	AG
Land Assembly		AR	N/A





Current Planning Applications

November 2016

Programme	Workstream / Workpackage	Lead	Previous	Current	Direction
New Eastern Villages	Planning Applications (North of	Sam Howell	AG	۸۵	
	A420)		AG	AG	

What does our path look like? (Milestones)		Are we on track? (Issues / Risks)		
Milestone S/OUT/13/1555 – Land North of A420 (HHT) – 2,380	Baseline (App Valid)	Forecast / Actual	Working proactively with applicants towards positive recommendations	
dwellings S/OUT/15/1985 – Redevelopment of South Marston Hotel - 72 dwellings S/OUT/14/2058 – Crown Timber – 47 dwellings S/OUT/14/2059 – Thornhill Industrial Estate – 115 dwellings	2013 Dec 2015 Dec 2014 Dec 2014	2016 Dec 2016 Nov 2016 Nov 2016	Extensions of time agreed on all submitted planning applications	
S/PRE/16/1795 – Redevelopment of Brook Madison Hotel Site – retail development S/16/1760 – South Marston Petrol Station – redevelopment of site	Nov 2016 Dec 2016	Nov 2016 Dec 2016		
What have we done in last 2 months?			What do we need to do in the next 2 months (Actions)	
 Land North of A420 – Ongoing work with applications issues raised at workshops in August; S106 networkshops of time agreed. South Marston Hotel – Site visit with applicant solution; revised public consultation undertake reviewed; S106 negotiations initiated. Crown Timber – Resolved outstanding issues archaeology and highways. 	egotiations to discuss n and com	initiated; drainage	 Land North of A420 – Review revised details and prepare application/committee report for Planning Committee. South Marston Hotel – Negotiate S106 agreement with applicants and prepare application for planning committee. Crown Timber – Resolve noise issue and prepare application for determination. Brook Madison – Review internal consultee comments; prepare officer report. 	





Current Planning Applications (2)

November 2016

Programme	Workstream / Workpackage	Lead	Previous	Current	Direction
New Eastern Villages	Planning Applications (South of A420)	Sam Howell	AG	AG	

What does our path look like? (Milestones)			Are we on track? (Issues / Risks)	
Milestone	Baseline	Forecast /	Working proactively with applicants to work towards - Residue recommendations - Residue recommendations	
S/RES/16/1233 – Symmetry Park (The Hub) – Unit 1 (Employment) S/16/1225 – Symmetry Park (The Hub) – Variation of Condition S/OUT/15/0753 – Lotmead (Ainscough) – 2,600 dwellings S/OUT/15/0754 – Lotmead (Ainscough) – 200 dwellings S/OUT/16/0021 – Redlands (Barberry) – 370 dwellings S/PRE/16/1829 – Great Stall East – Residential Development	Oct 2016 Oct 2016 May 2015 May 2015 Dec 2015 Aug 2016	November 2016 Completed (Refused) Completed (Refused) December 2016 January 2017	 Extensions of time agreed on all submitted plan applications 	
 What have we done in last 2 months? Lotmead Farm Inquiry (both applications preparing evidence for June 2017. Redlands – Negotiating S106 agreement Great Stall East – Formal pre-application scheme to include up to 1900 dwellings sconsultation ongoing. 	i. I for a mix	ced use	 What do we need to do in the next 2 months (Actions) Lotmead (both applications) – Preparation for Public Inquiry Redlands – Drafting of committee report; agree S106 Great Stall East – Review internal consultee comments; meet with applicants to discuss proposal; prepare officer report. 	





Local Growth Deal – LEP & DfT Funding

2019/20

0.50

1.50

2020/21

2018/19

10.50

Total LGF

(£m)

Contribution

2.50

23.00

4.00

Estimate

Scheme

Cost (£m)

4.975

28.118

7.917

Cons-

Dates

truction

Sep 18 -

Mar 19-

Jan 21-

May 21

Feb 21

Aug19

Great Stall Bridge	7	-	0.50	3.50	3.60	-	7.60	15.334	May 22
Southern Connector Road	-	-	-	-	5.80	5.80	11.60	18.823	Oct 19 – Apr 21
West of									Oct 20 –

Package 1 -Greenbridge Roundabout – LGF Grant £ 2m/s106 contributions £3.3m

0.50

Scheme

Name

A420

White

Junction

Great Stall

A419 -

Package

Hart

Corridor

2015/16

0.50

0.50

1.50

2016/17

2.00

1.00

2017/18

11.00

Funding shortfall met by S106 WHJ and SCR - Department for Transport 'Retained Schemes'

^{1 &}amp; 2

GREENBRIDGE ROUNDABOUT IMPROVEMENT







- Drainage works 95% complete
- Kerbing works 90% complete
- Road foundation 100% complete
- Final stages of surfacing on Slade Drive, Swindon Rd, Greenbridge Central
- All surfacing to be completed by mid December 2016







NEV Update – Questions and AOB

Any questions?

A.O.B

Thank you

Further information can be found at

http://www.swindon.gov.uk/info/20031/roads_parking_and_transport/663/new_eastern_villages Email: nev@swindon.gov.uk.

Andy Evans: 07824 550395, AEvans@swindon.gov.uk,

Samantha Howell: 07769 281786, showell@swindon.gov.uk,

Laura Jones: 07500 226838, <u>ljones2@swindon.gov.uk</u>.







M4 J17 Outline Business Case

SWLEP Board 24 Nov 16





Strategic Case

Key objectives of the M4 Junction 17 Capacity Improvement Scheme		
1	Reduce queue lengths on the M4 off-slips and prevent them from backing up onto the M4 mainline	
2	Minimise delays at the junction, specifically on the M4 off-slip eastbound in the AM peak and M4 off-slip westbound in the PM peak	
3	Reduce the total amount of collisions and accidents that occur at the junction.	
4	Improve the capacity of the junction to mitigate congestion impacts of future development	



Economic Case

- Net Present Value: £18.66m
- Benefit Cost Ratio (BCR): 22.19
- Qualitative Assessment: Slight Adverse
- Risk Budget: £0.069m
- Value for Money (VfM): Very High
- Sensitivity Tests: demonstrate that the BCR still remains in the Very High VfM category



Financial Case

Cost Category	Implementation cost (£millions)
Preparatory (including detailed design and survey work)	£0.150
Preliminaries (including site setup and traffic management)	£0.290
Construction (including utility diversions)	£0.370
Site Supervision	£0.040
Land	-
Quantified Risk Budget	£0.070
Total – 2016 prices	£0.912
Inflation	£0.009
Total – Outturn prices	£0.921



Commercial / Management Cases

Milestone	Estimated Date
Outline Business Case (OBC) complete	14/10/16
Engage with Independent Technical Advisor	18/10/16
OBC approval (SWLEP Board)	24/11/16
Pre-Qualification Questionnaire return	12/12/16
Tender period	16/1/17 – 28/2/27
Draft Full Business Case (FBC) complete	31/3/17
Engage with Independent Technical Advisor	3/4/17
Transport Infrastructure Sub-Group	April
Commissioning Group	10/5/17
FBC approval (SWLEP Board)	25/5/17
Main construction start	1/6/17
Construction complete	6/8/17
Opening date	14/8/17



ITA Comments

- Conclusion:
 - "There are one or two caveats or aspects where further information would be beneficial...However, none of these are sufficiently concerning to prevent the promoter from moving forward with a Full Business Case submission and it is suggested that the work to provide this clarity be undertaken as part of the preparation of the Full Business Case".

